



# National Security Space Strategy





# The strategic environment has changed

*“Changes in the space environment over the last decade challenge our operations in space.”*

- Secretary of Defense Robert M. Gates  
Statement on release of National Space Policy

- **Congested**

- DoD tracks roughly 22,000 man-made objects in orbit
- Likely 100,000s more objects too small to track, but still a threat to satellites
- 9,000 transponders expected on-orbit by 2015

- **Contested**

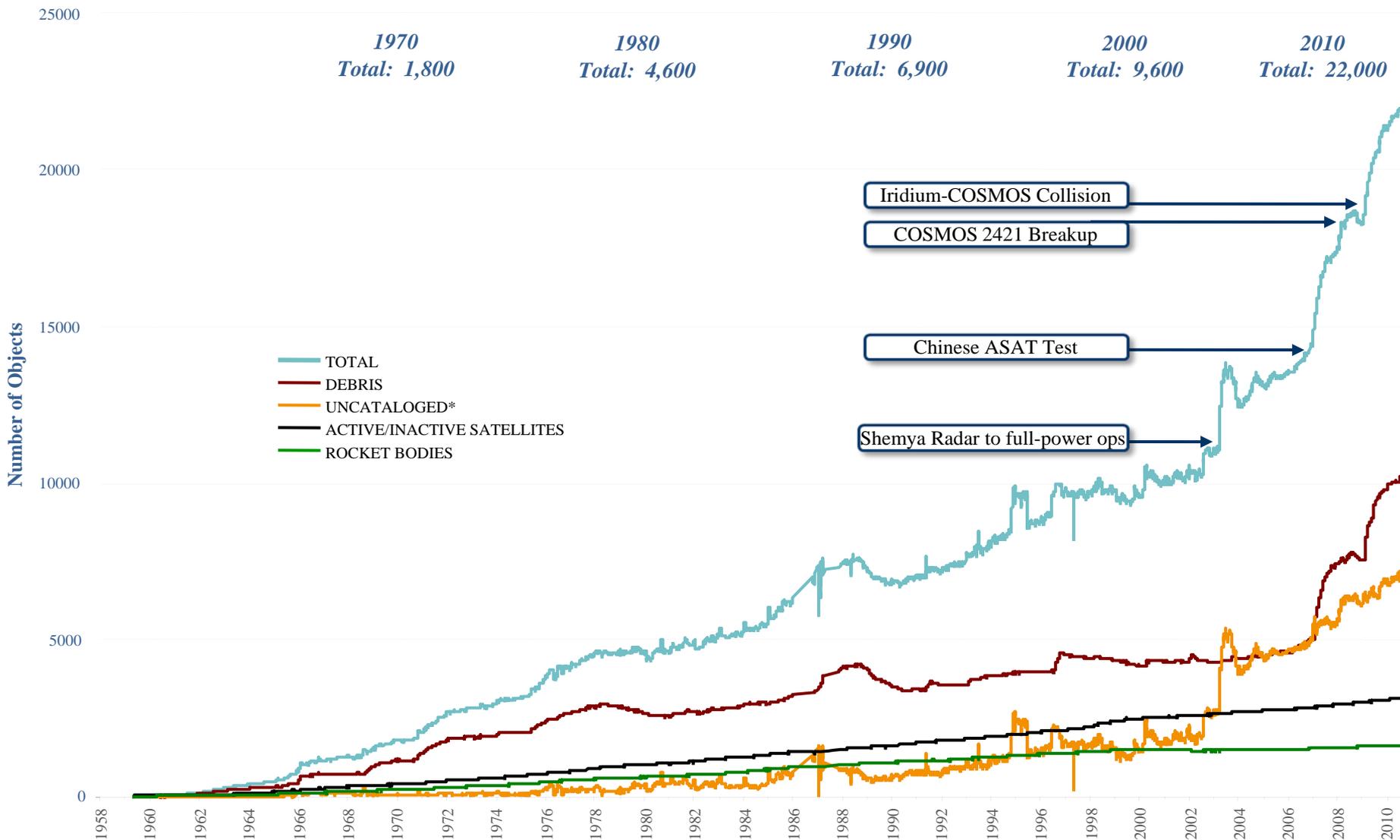
- There is a range of threats that can purposefully interfere with satellites
- The threat is not limited to high-end anti-access; jammers are proliferating too
- Strategy / doctrine for counterspace use is shifting the nature of the threat

- **Competitive**

- U.S. satellite manufacturing market share ~65% in 1997 → ~30% in 2008
- Inconsistent acquisition and production rates, long development cycles, and consolidation of suppliers under first tier prime contractors
- Challenges recruiting, developing, and retaining a qualified workforce



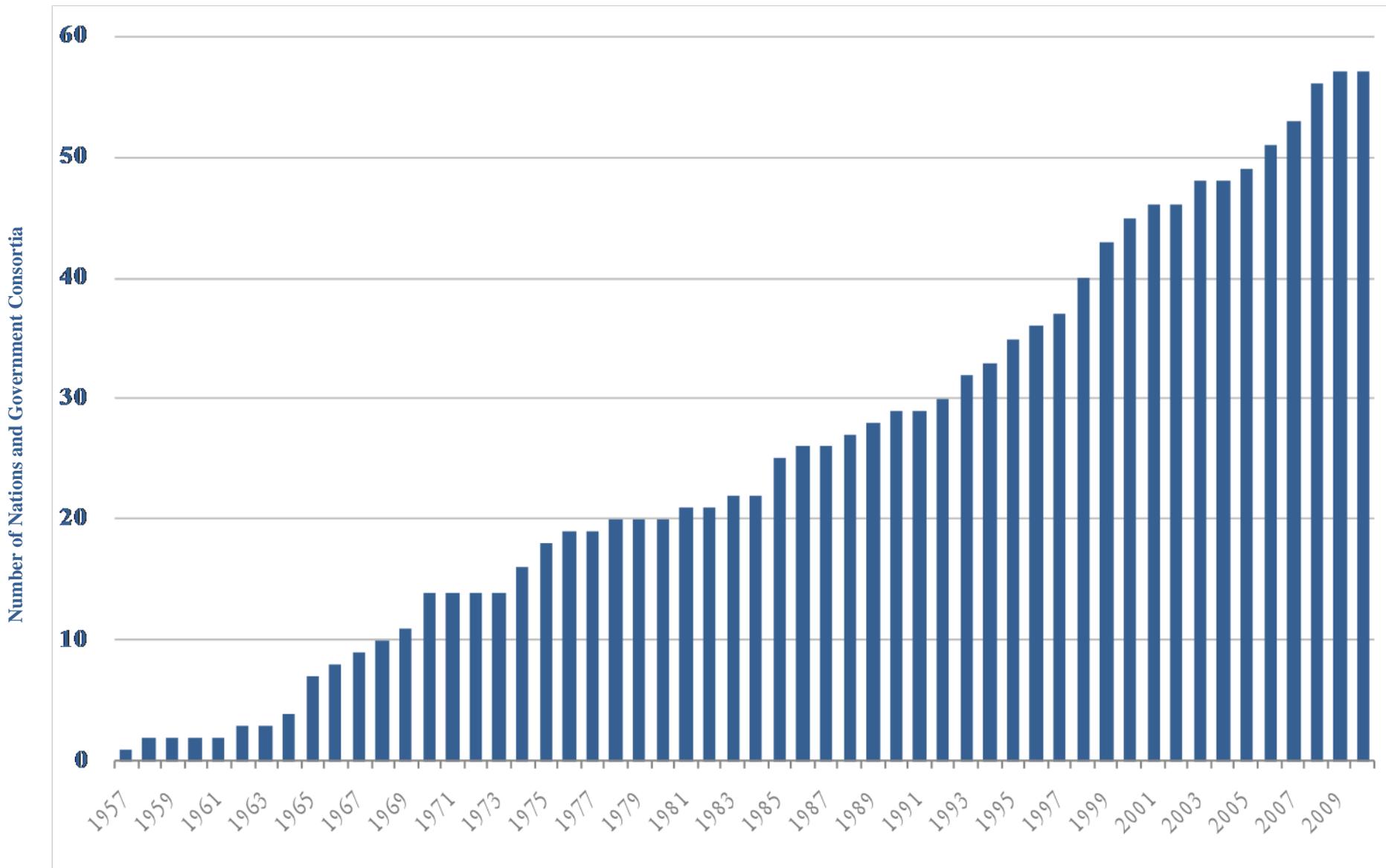
# Satellite Catalog Growth



\* Uncataloged= unknown object and/or unknown origin



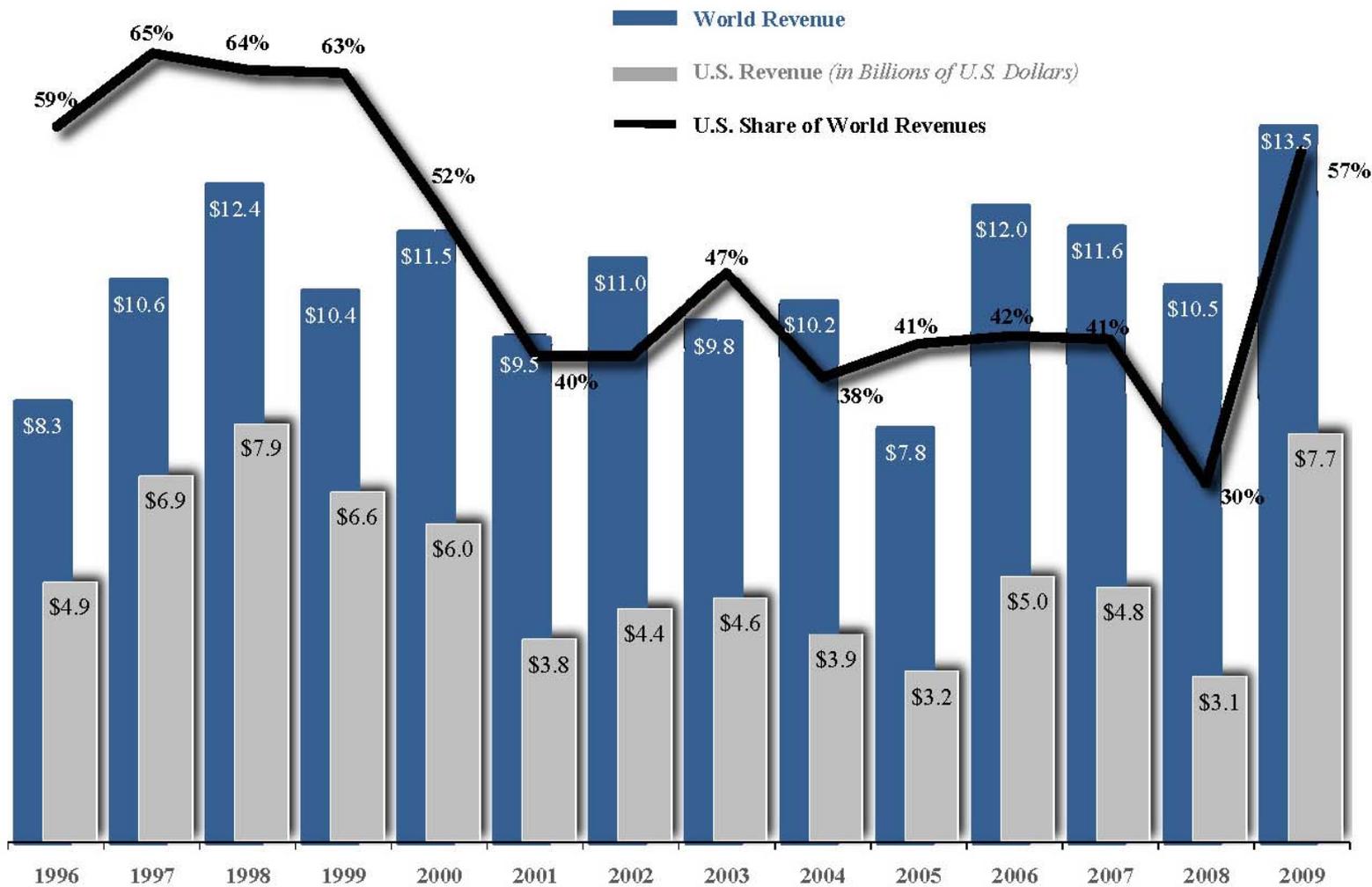
# Number of Nations and Government Consortia Operating in Space



Source: National Air and Space Intelligence Center



# Decline in U.S. Share of Global Satellite Manufacturing Market



*Notes: Revenue figures are in-year estimates, not adjusted for inflation over time. Satellite Manufacturing revenues are recorded in the year the satellite is delivered/launched, not when contract is awarded or interim payments are transacted. World revenue includes U.S. revenue.*



# Our strategy must change accordingly

*“To promote security and stability in space, we will pursue activities consistent with the inherent right of self-defense, deepen cooperation with allies and friends, and work with all nations toward the responsible and peaceful use of space.”*

- National Space Policy

- **Strengthen safety, stability, and security in space**
  - Nations exercise shared responsibility for space domain
- **Maintain and enhance the strategic national security advantages afforded to the United States by space**
  - Meet needs of space users, even if space environment is degraded
- **Energize the space industrial base that supports U.S. national security**
  - Improve foundations of the space enterprise – people, process, and industry



# We will pursue 5 related approaches

- **Promote** responsible, peaceful and safe use of space
  - Lead by example, supporting development of transparency and confidence-building measures (TCBMs), norms, standards, and best practices
  - Foster cooperative space situational awareness (SSA) and support safe space operations
- **Provide** improved U.S. space capabilities
  - Continue improving space acquisition, technology development, and space cadre
  - Foster robust, competitive, flexible, and healthy space industrial base
- **Partner** with responsible nations, international organizations, and commercial firms
  - Operate in coalitions of like-minded spacefaring nations; pursue opportunities for cost- and risk-sharing
  - Explore sharing space-derived information as “global utilities” with partnered nations
- **Prevent and deter** aggression against space infrastructure that supports U.S. national security
  - Multilayered approach: shape the international environment, encourage potential adversary restraint, improve our intelligence posture, and develop a range of response options
- **Prepare** to defeat attacks and to operate in a degraded environment
  - Improve resilience of systems and constellations
  - Develop tactics, techniques, and procedures to operate in a degraded or denied space environment



# Addressing the challenges of the “3-C’s”

## Congested

## Competitive

Promote responsible, peaceful, safe use of space

Provide improved U.S. space capabilities

Prepare to defeat attacks and to operate in a degraded environment

Prevent and deter aggression against space infrastructure

Partner with responsible nations, firms, international organizations

## Contested

Coalitions and Alliances  
Attribution  
Foundational Intelligence  
Response Options

Norms  
TCBMs  
Standards  
SSA  
Information Sharing  
Resilient Architecture  
Protection  
Cross-domain Solutions

Acquisition  
Technology  
Industrial Base  
Space Cadre  
Sharing U.S. Capabilities  
Collaboration

*Active U.S. leadership drawing on all elements of national power*



# This concludes the Space Posture Review

- **2009 National Defense Authorization Act directed Secretary of Defense and Director of National Intelligence jointly to conduct a comprehensive review of the U.S. space posture, to include:**
  - Definition, policy, and requirements for seven focus areas
  - Description of current and planned space acquisition programs
  - Description of future space systems and technology development
  - Assessment of relationship among various policies
  - Assessment of the effect of U.S. policy on foreign counterspace development
- **OSD and ODNI released an interim report in March 2010**
  - Contained programmatic descriptions and assessments required
  - Delayed production of overarching guidance until after release of the new National Space Policy in June 2010
- **The NSSS concludes the Space Posture Review by providing the overarching strategic guidance requested by Congress**



# The NSSS is a necessary change

*“We have the most to lose from this changing environment of space, and we have the most to gain if we adapt our strategy and process.”*

- Deputy Secretary of Defense William J. Lynn  
Speech to 2010 Strategic Space Symposium

- **The strategic environment has changed ... our strategy must change accordingly**
- **Department of Defense and Intelligence Community will implement the NSSS by evolving policies, strategies, and doctrine for national security space**
- **Success requires innovation and new ways of doing business**

*The NSSS is a pragmatic approach to maintain the advantages we derive from space while confronting the challenges of an evolving strategic environment.*